



ENOUGH

EUROPEAN FOOD CHAIN SUPPLY
TO REDUCE GHG EMISSIONS BY 2050





The Smart Data System: **digital interoperability and** **trust in food supply chains**

Massimiliano Pirani

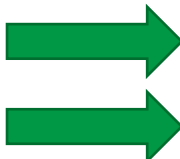
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What is a Smart Data System?

Smart  Intelligent
Simple

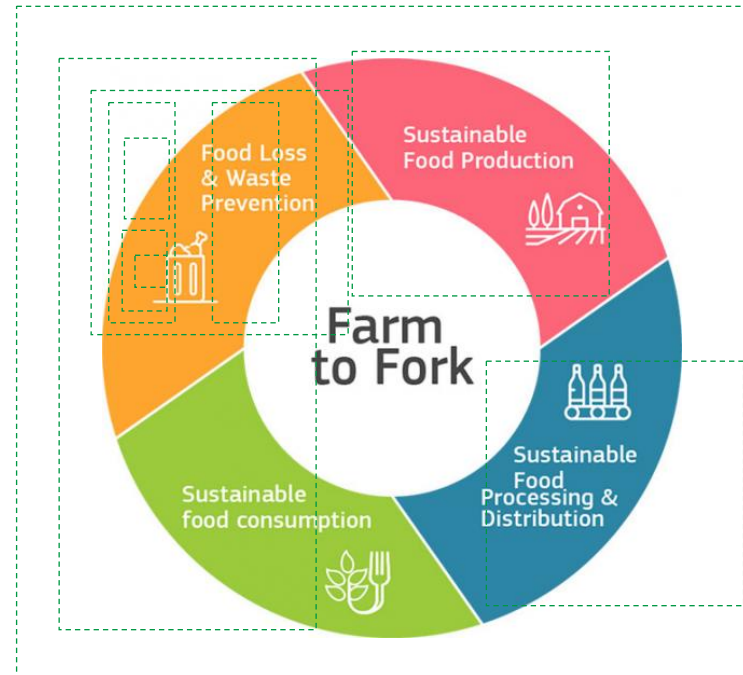
Data  Analysis
Control

System  Inclusion
Trust

Overall Smart Data System's aims in ENOUGH



A vision for the management of complexity



Farm2Fork supply chain is seen as a **complex** system of systems & processes

For each process do ...

- ☐ Improve continuously (Kaizen)
 - ☐ <GHG
 - ☐ Reputation
 - ☐ Dependability
 - ☐ Quality
 - ☐ Availability
 - ☐ Trustability
 - ☐ Overall sustainability (ethics)
- ☐ with all the actors and agencies
(artificial or not)

> Global
Quality



Chain of Trust

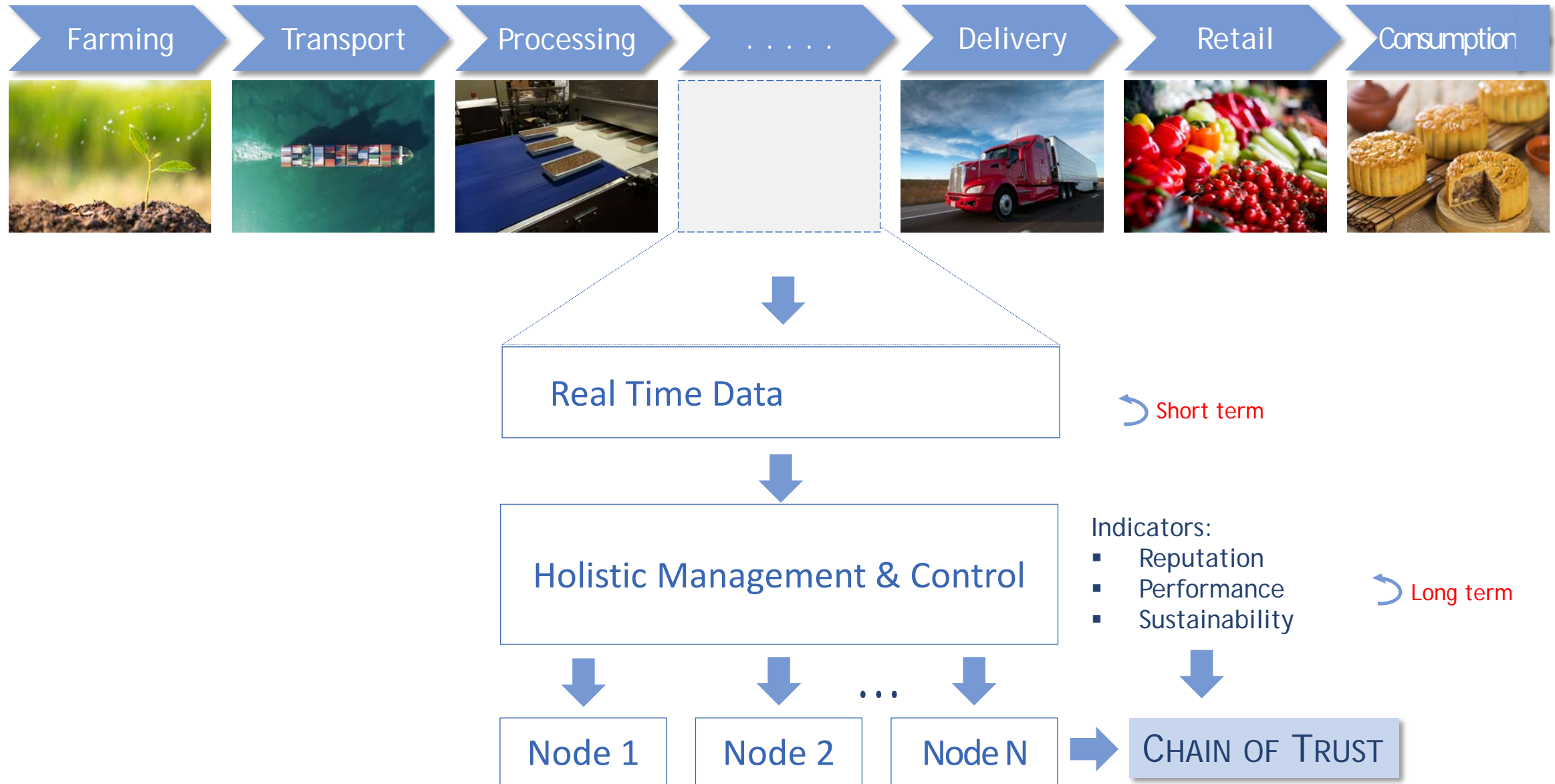
SDS (Smart Data System) main concepts

- the SDS concept is shaping a digital and virtual backbone of services, a holistic **ecosystem** of run-time services, in order to interoperate ENOUGH stakeholders in a **unified** and **co-creative** way, with sustainability inside (Enterprise 5.0).
- Starting from TRL 4-6 components and partnership to arrive to sustainable innovation in food supply chain: **with something clearly distinguished with respect to other digital platforms**
- **Impact !**
- **Uniqueness**

SDS (Smart Data System) keywords

- Key words (arising in the meetings with partners):
 - low carbon footprint / low GHG emission
 - real-time
 - trust
 - human-centric
 - socio-technical problems
 - circularity and sustainability

Supply chain becomes a chain of trust

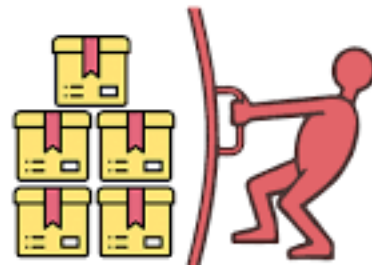


SDS overarching approach: Kanban

The Kanban (pull production) , «which is all about delivering in a continuous flow»

When Applicable:

- Kanban can be used in any knowledge work setting, and is particularly applicable in situations where work arrives in an unpredictable fashion and/or when you want to deploy work as soon as it is ready, rather than waiting for other work items. (see <https://www.agilealliance.org/glossary/kanban/>)



What are we going to sell?

- Not just another digital platform gadget !
- We do not reinvent the wheel
- Express our uniqueness
 - e.g. we bring about results and experience from past EU and company projects and drive them up to innovation
 - We focus on the new worldviews emerging from ENOUGH

Principles

- We want to comply but interpret some lessons in the “Smart Data Models” initiative (led by FIWARE)
 - **Agile Standardization Manifesto** (<https://github.com/smart-data-models/data-models/blob/master/MANIFESTO.md>)
 1. Don't just standardize, be agile and standardize (agile standardization, velocity should be measured in terms of days or weeks)
 2. Do not reinvent the wheel
 3. Normalize real cases (agile standardization should only be based on real cases)
 4. Be open
 5. Don't be overly specific
 6. Flat not Deep (be local and self-contained)
 7. Sustainability is key
- We are striving in that direction !

What are we going to exploit?

- The SDS framework
 - A “DevOps” rather than a specific digital platform
 - A set of practices that combines software development, management, and operational technology.
 - To shorten the systems development life cycle and provide continuous delivery with high software quality.



- A multipart and multisided business

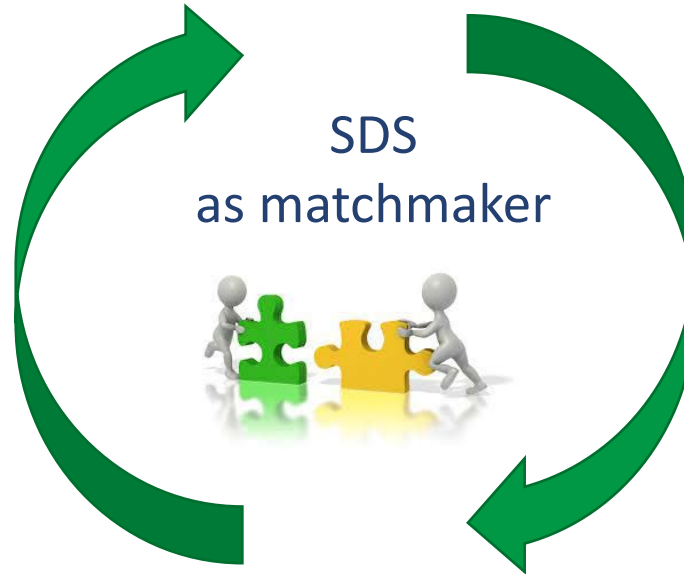


Ambitious role of the SDS (Smart Data System)

HABA

(humans are better at)

- Construction
- Whole
- Systems thinking
- Systems theory
- Abduction
- Hypothesis
- What if
- Scenario Simulations
- Model refinement
- Complexity
- Prescriptions



MABA

(machines are better at)

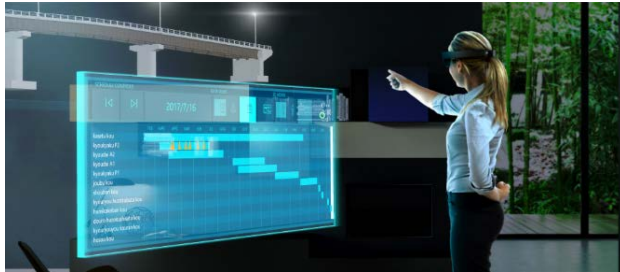
- Reduction
- Parts
- Reductionism
- Systems engineering
- Deduction, Induction
- Hypothesis testing
- Observe, Plan, Do, Check
- Scenario verification
- Model reduction
- Complicatedness
- Predictions

HABA-MABA [Fitts, P. M. (Ed.). (1951). Human engineering for an effective air-navigation and traffic-control system. National Research Council, Div. of.]

Convergent action of humans and machines

- Interoperable decision making

1. Observe the digitally augmented supply chain



2. What-if Analysis

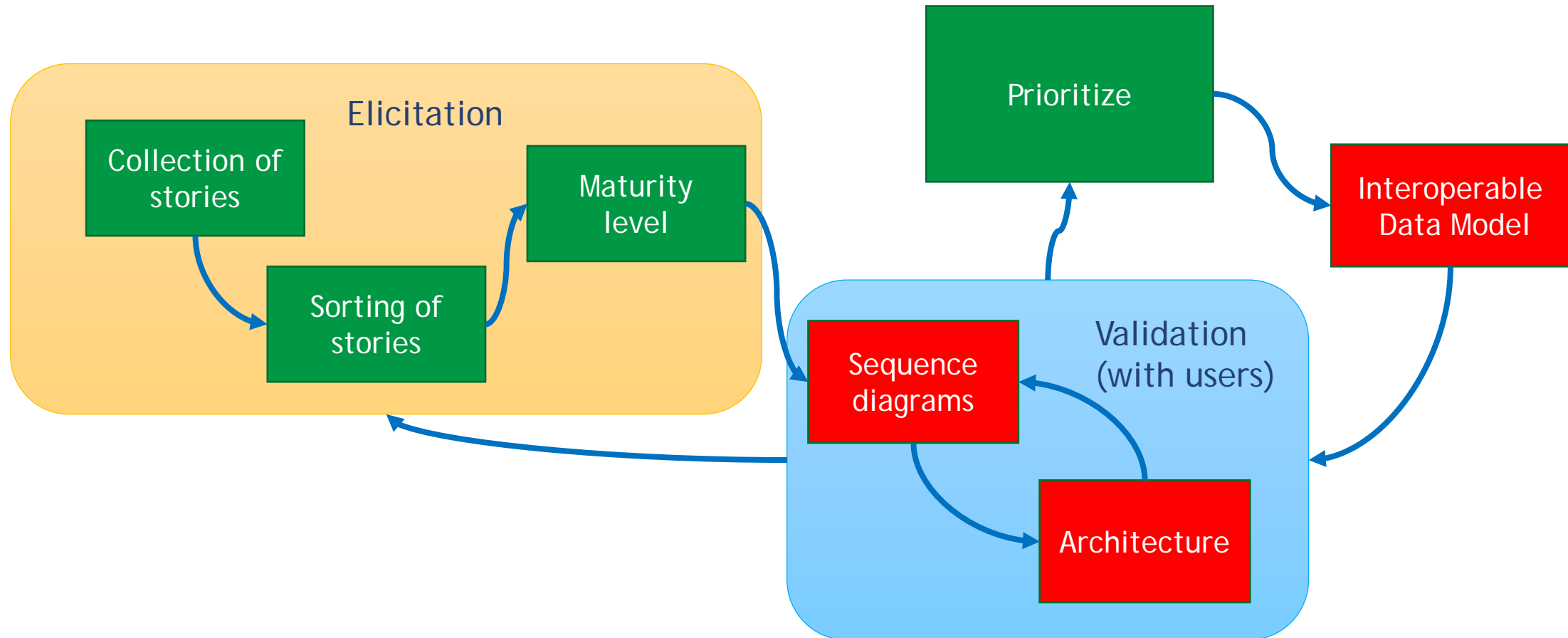


3. Enforcement of experts' knowledge and advice



Undergoing : SDS specifications

- From requirement **analysis** to **specifications**



SDS specifications to comply with Industry 4.0/5.0

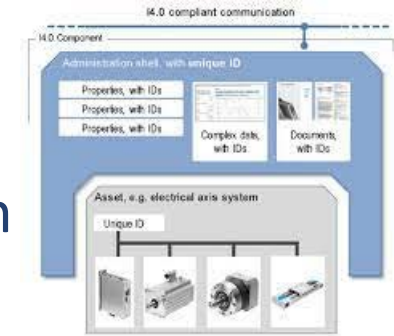


eXtended Reality

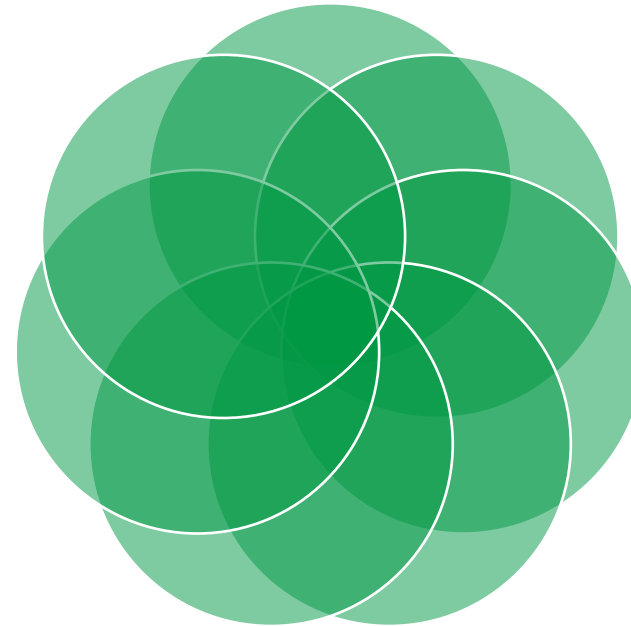
Blockchain



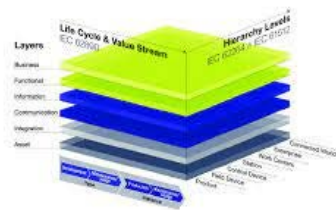
AAS (Asset Administration Shell)



Digital Twins

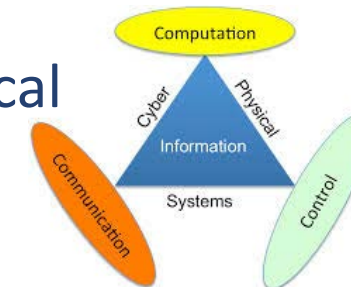


FIWARE



RAMI 4.0

Cyber Physical Systems





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THANK YOU !

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